School Year: **2025-26**

School Plan for Student Achievement (SPSA) Template

Instructions and requirements for completing the SPSA template may be found in the SPSA Template Instructions.

School Name	County-District-School (CDS) Code	Schoolsite Council (SSC) Approval Date	Local Board Approval Date
Henry Ford Elementary School	41-69005-6044499	March 25, 2025	April 16, 2025

Purpose and Description

Briefly describe the purpose of this plan (Select from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement)

> ⊠ Schoolwide Program
> A school that operates a categorical program funded through the consolidated application (ConApp) shall establish a School Site Council (SSC) if such program requires a School Plan for Student Achievement (SPSA) (California Education Code [EC] Section 65000[b]). Henry Ford Elementary School is a Title 1 school that receives federal monies and the actions and services align to the requirements for Title 1 expenditures.

Briefly describe the school's plan for effectively meeting the ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Henry Ford School's Site Plan directly connects to the Redwood City School District Local Control Accountability Plan (LCAP). There are three main goals addressed:

(1) By June of 2027, every student in the RCSD will receive appropriate social-emotional support designed to meet their needs in an inclusive and supportive environment through the implementation of the Multi-Tiered Systems of Support (MTSS) framework.

By June of 2027, the LEA aims to reduce Chronic Absenteeism by 3% each year in all student groups across the LEA, specifically the African American Students and student groups at English learners at Clifford, Henry.

Improve Attendance rate by 2% each year in all groups.

Reduce suspensions by 0.5% for district and other sub groups: SED, ELs, Homeless each year and by 1% annually for African Americans, and Students with Disabilities, sub group of English Learners LTELs.

(2) By June of 2027, 55% of 2nd- 8th grade English Learner (EL) students will progress by a minimum of one level on the ELPAC each school year as measured by Summative ELPAC Assessment.
Increase our reclassification rate to 20%.
Decrease our Long Term English Learner to 10%
on the ELPAC each school year, with every EL student meeting the criteria for reclassification within 5 years of enrollment in the RCSD.

(3) By June of 2027, all RCSD students will increase at least 4% annually in ELA and Math on iReady, the district's local assessment program.
English learner students in grades 3-8 will increase in meeting or exceeding the standard in ELA to 20% and in Math to 16% on the CAASPP, the state assessment program.

Henry Ford has detailed actions and services that align to the three main goals also found in the RCSD LCAP. Each School Site Council meeting discusses these goals.

The CA Benchmark identified two student groups on the CA Dashboard. There was also an increase in Chronic Absenteeism for the following students groups: English Learners. Math and ELA identified group is students with disabilities.

Henry Ford will implement targeted English Language Development with fidelity in all grades during the 2025-26 school year. Our master schedule includes a 30-minute block of ELD for every grade. In August, teachers will use current ELPAC data to create leveled ELD groups. Teachers will use the corresponding levels from Language Power to provide ELD. We are also using site funds to increase our Newcomer Instructional Aide so that Newcomers receive small group instruction during ELD. Throughout the year, staff meetings will be dedicated to providing professional development around Integrated ELD, creating language targets and PLC work will include goals for English Language Learners.

Our MTSS Team will meet bi-weekly with the sole purpose of reducing the number of students who are Chronically Absent. Our MTSS Team includes the Principal, Assistant Principal, Psychologist, Counselor and MTSS Tosa. We also plan to offer incentives throughout the year to encourage

students to attend school, provide information and resources to our families, and encourage teachers to contact parents when students are absent more than two days in a row.

Comprehensive Needs Assessment Components

Data Analysis
Please refer to the School and Student Performance Data section where an analysis is provided.

Surveys
This section provides a description of surveys (i.e., Student, Parent, Teacher) used during the school-year, and a summary of results from the survey(s).

Family Survey:

Family were invited to take the California Healthy Kids Survey in March. The number of respondents was very low, so may not be an accurate reflection. We are making adjustments to ensure we have more participation next year.

- 92% agree or strongly agree that teachers are responsive to their child's needs
- 54% of our families surveyed strongly agree that School is a safe place for their child
- 41% of families surveyed strongly agree that this school motivates students to learn.

Next Steps: Work with families to help strengthen the partnership between school and home by building on our goal setting meetings and providing consistent, timely data on student performance.

Student Surveys:

The California Healthy Kids Survey was administered in March to students in grades 4th-5th who had signed permission slips. There were approximately 95 questions.

100% of students feel like they do their best.
85% of students surveyed feel like the school has high expectations for all students.
54% of students felt like they were asked about their ideas on how to solve problems and choose the school rules.

Next Steps:
Follow-up survey to generate feedback as to how students could get more involved in rule setting, problem solving, and which problems they feel need to be addressed.

A Needs Assessment was designed to address budget cuts. The survey included a list of all the positions that were previously funded by the district, and a description of their roles. Families were asked to rank each position according to need. The results showed that Counseling Services, Reading Intervention, Newcomer Support and MTSS were priorities for our families.

Classroom Observations
This section provides a description of types and frequency of classroom observations conducted during the school-year and a summary of findings.

Site administration visit classrooms regularly to observe the classroom environment and academic instruction. Observations demonstrate an increase in small group instruction. Teachers are using data to group students and modifying instruction to meet these needs. Observations also highlighted the need for clear learning and language goals, as well as checks for understanding/exit tickets to determine if the goals were met.
Overall, students are engaged and on task, teachers are providing opportunities for collaboration and grade levels are collaborating.
Provide feedback and monitor/set goal for observations.

Analysis of Current Instructional Program

The following statements are derived from the Elementary and Secondary Education Act (ESEA) of 1965 and Essential Program Components (EPCs). In conjunction with the needs assessments, these categories may be used to discuss and develop critical findings that characterize current instructional practice for numerically significant subgroups as well as individual students who are:

- Not meeting performance goals
- Meeting performance goals
- Exceeding performance goals

Discussion of each of these statements should result in succinct and focused findings based on verifiable facts. Avoid vague or general descriptions. Each successive school plan should examine the status of these findings and note progress made. Special consideration should be given to any practices, policies, or procedures found to be noncompliant through ongoing monitoring of categorical programs.

Standards, Assessment, and Accountability

Use of state and local assessments to modify instruction and improve student achievement (ESEA)

Henry Ford uses state adopted assessments to modify instruction and improve student achievement: CAASPP, CAST, CAA, ELPAC, Physical Fitness Test and Resource Specialist utilize the Qualitative Reading Inventory (QRI) to assess. As well as district adopted assessments: BPST-IV, Literably, iReady ELA, iReady Math, Illustrative Math Unit Assessments.

Use of data to monitor student progress on curriculum-embedded assessments and modify instruction (EPC)

Students, depending on grade level, are assessed throughout the year using the following assessments:

BPST-IV and IWT (CRLP) are regularly to inform small group instruction in the classroom. The data is also used to create small group interventions, "WIN" groups, that target specific phonics skills. Students are assessed every 6–8 weeks to modify or ensure students are receiving intervention that targets their individual needs.
Data from iReady reading and iReady math assessments is used to monitor student growth.
The CAASPP will be given to all students in 3rd-5th grade in April/May, and results are analyzed to determine school-wide and individual student needs.
The ELPAC is used to create leveled groups to provided small group, targeted instruction for English Learners.
The comprehensive MTSS process utilizes data to identify students who are not making expected growth and determine what additional supports are needed.

Staffing and Professional Development

Status of meeting requirements for highly qualified staff (ESEA)

All permanent Redwood City School District (RCSD) staff are highly qualified.

Sufficiency of credentialed teachers and teacher professional development (e.g., access to instructional materials training on SBE-adopted instructional materials) (EPC)

RCSD provides staff development personnel to provide professional development and access to instructional materials training, with ongoing training and coaching for grade levels and individual teachers as needed.

Alignment of staff development to content standards, assessed student performance, and professional needs (ESEA)

RCSD ensures all staff development and professional learning experiences are directly connected to content standards, assessed student performance, and professional needs.

Ongoing instructional assistance and support for teachers (e.g., use of content experts and instructional coaches) (EPC)

The Redwood City School District has designated work days for professional development. This includes training on new curriculum, assessments and Tier 1 strategies.

Teacher collaboration by grade level (kindergarten through grade eight [K–8]) and department (grades nine through twelve) (EPC)

Teachers are provided grade level planning time twice a week during PE. Teachers collaborate on weekly early release days. Substitutes are provided to release grade level teams to collaborate with the administration, attend grade level iReady workshops and observe one another as requested.

Teaching and Learning

Alignment of curriculum, instruction, and materials to content and performance standards (ESEA)

All curriculum, instruction, and materials are aligned to content and performance standards, as per district guidelines.

Adherence to recommended instructional minutes for reading/language arts and mathematics (K–8) (EPC)

Adherence to recommended instructional minutes for reading/language arts and mathematics guidelines are met.

Lesson pacing schedule (K–8) and master schedule flexibility for sufficient numbers of intervention courses (EPC)

Lesson pacing schedule and master schedule flexibility is designed to ensure teachers are progressing through content, and providing intervention as needed. By the end of the year, students have been exposed to all grade level content standards.

Availability of standards-based instructional materials appropriate to all student groups (ESEA)

RCSD ensures that all students have standards-based instructional materials appropriate to all student groups and follow the Williams Act requirements.

Use of SBE-adopted and standards-aligned instructional materials, including intervention materials, and for high school students, access to standards-aligned core courses (EPC)

Henry Ford uses SBE-adopted and standards-aligned instructional materials. Additionally, MTSS coordinator and reading intervention teachers uses evidence-based instructional materials. Resource specialists and special education teachers utilize additional evidence-based programs based on student need.

Opportunity and Equal Educational Access

Services provided by the regular program that enable underperforming students to meet standards (ESEA)

English Language Development (ELD) instruction is integrated into the curriculum and instruction, and designated ELD is provided to Henry Ford's English Learners (ELs) in leveled group. Special education students in the Specialized Learning Class (SLCs) are mainstreamed into general education classes. Approximately 20% of the students at Henry Ford qualify for special education services. Newcomer students, students who have been in the country less than one year, account for 2% of the student population in 3-5.

Evidence-based educational practices to raise student achievement

In addition to district expectations for educational practices, Henry Ford utilizes direct instruction, small group instruction and dedicates 30- 45 minutes a day for small group, research based intervention and target instruction, including enrichment.

Parental Engagement

Resources available from family, school, district, and community to assist under-achieving students (ESEA)

The Henry Ford School community including family, school, and district, offer multiple resources to assist under-achieving students including after-school tutoring, homework club, free child care, bus passes, counseling, free after school enrichment classes and access to resources as needed.

Involvement of parents, community representatives, classroom teachers, other school personnel, and students in secondary schools, in the planning, implementation, and evaluation of ConApp programs (5 California Code of Regulations 3932)

Henry Ford School utilizes the School Site Council and English Language Advisory Council to assist in the planning, implementation, and evaluation of Consolidated Application (ConApp) of categorical programs.

<u>Funding</u>

Services provided by categorical funds that enable underperforming students to meet standards (ESEA)

Federal and local funds provide services in the areas of counseling, intervention/enrichment resources (including technology tools), after-school intervention, Positive Behavior Interventions and Supports (PBIS) education, support for PBL, social emotional learning tools (SEL), assistance for IEP (Individualized Education Plan) and SST (Student Success Team) meetings, family engagement, and data analysis.

Fiscal support (EPC)

Local Parcel Tax and PTA funds supplement state and federal funding.

Stakeholder Involvement

How, when, and with whom did the school consult as part of the planning process for this SPSA/Annual Review and Update?

Involvement Process for the SPSA and Annual Review and Update

The School Site Council (SSC) develops the content of the SPSA (EC Section 64001[g][1]). The SSC reviews the SPSA annually and updates as needed, including proposed expenditures of funds allocated to the school through the ConApp and the LCAP (Local Control and Accountability Plan)(EC Section 64001[i]). The SSC meets monthly to review the actions and services as set by the SSC. Data is reviewed regularly to determine student progress and progress towards actions and services.

The members of the SSC represent the composition of the school's pupil population. (EC Section 65000[a]) and include the principal, assistant principal, classified personnel, classroom teachers, parents of pupils attending Henry Ford, and other members of the community. The minimum numbers of SSC members at an elementary school is a total of ten (10) (e.g. 1 principal or his/her designee, 1 other school personnel, 3 credentialed teachers, and 5 parent/community members).

Dashboard ATSI/CSI Status

Academic Indicator (ELA&Math)	EL Progress (ELPI)	Chronic Absenteeism Indicator	Suspension Indicator
2023-2024 Dashboard	2023-2024 Dashboard	2023-2024 Dashboard	2023-2024 Dashboard

ATSI Criteria:
A school with at least one student group, on its own, is meeting any of below criteria

- All indicators with the lowest status
- All indicators with the lowest status but on indicator of ANY other status

- All indicators in the lowest two statuses"

Resource Inequities

Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable.

Henry Ford has identified two resource inequities according to the California Dashboard. First Chronic Absenteeism rates for English Learner and in ELA and Mathematics it is for subgroup Students with Disabilities.

Henry Ford will continue to implement targeted English Language Development with fidelity in all grades during the 2005-26 school year. The master schedule includes a 45-minute block of designated ELD for every grade level. Teachers will use current ELPAC data to create leveled ELD groups and use Language Power to provide ELD. Title 1 funds will be used to hire a full-time Newcomer Instructional Aide so that Newcomers receive small group instruction during ELD. Throughout the year, staff meetings and release time will be dedicated to providing professional development around Integrated ELD, creating language targets and PLC work will include goals for English Language Learners.

Based on conversations and data, there are numerous obstacles that impact attendance. Parents are accustomed to keeping students home when they have mild symptoms such as congestion, or complain of headaches, fatigue or stomach aches, as was the protocol during the Covid-19 pandemic. Another challenge is transportation. The majority of our chronically absent students live at least one mile away from the school. Families often walk long distances or rely on public transportation, both of which are time-consuming and can be impacted by the weather.

To address chronic absenteeism, the MTSS Team will meet weekly with the sole purpose of reducing the number of students who are Chronically Absent. Our MTSS Team includes the Principal, Assistant Principal, Psychologist, Counselor and MTSS TOSA. The TOSA and Assistant Principal will monitor daily student attendance rates and meet with parents of chronic absentees to formulate a plan for the student to attend school. Resources will be offered to support families that are struggling with housing, transportation or other issues and home visits will be made as needed. We will also coordinate with the district to utilize the extra space on the "overflow" bus to provide transportation to families living near Hawes.

At the beginning of each school year, the Principal will meet with TK and Kinder parents to help them understand the impact absence have on learning and review the topic on a regular basis school-wide via class dojo, fliers and workshops. We also plan to offer incentives throughout the year to encourage students to attend school, this includes Attendance Wars, Monthly Perfect Attendance Certificates and individual incentives as needed.
Classroom teachers and RSP teachers also will be encouraged to call or message families when a student misses more than two days in a row to increase awareness and feelings of belonging.

Goals, Strategies, Expenditures and Annual Review

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal 1

Title and Description of School Goal
Broad statement that describes the desired result to which all strategies/activities are directed.

Increase schoolwide attendance levels and decrease Chronic Absences.
Henry Ford will see a significant reduction in the number of absences and chronic absences, specifically for English Learners.

LCAP Goal to which this School Goal is Aligned
LCAP goal to which this school goal is aligned.

1. By June of 2027, every student in the RCSD will receive appropriate social-emotional support designed to meet their needs in an inclusive and supportive environment through the implementation of the Multi-Tiered Systems of Support (MTSS) framework.
By June of 2027, the LEA aims to reduce Chronic Absenteeism by 3% each year in all student groups across the LEA, specifically the African American Students and student groups at English learners at Clifford, Henry.

Improve Attendance rate by 2% each year in all groups.

Reduce suspensions by 0.5% for district and other subgroups: SED, ELs, Homeless each year and by 1% annually for African Americans, and Students with Disabilities, sub group of English Learners LTELs.

Metrics: Attendance, chronic absenteeism, suspensions

Identified Need
A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

In analyzing the results of the CA Dashboard, English Learners are identified as a group who is Chronically Absent. To address this, Henry Ford is following the Redwood City School District's newly adopted guidelines, including the use of A2A to monitor student attendance. This year, our MTSS TOSA was trained on the Use of Data to Support our Tier I Attendance Interventions. Tier 1 strategies include: Clear communication with students and families about school calendars, schedules, and attendance policies. Consistent outreach to families when a student is absent. Incentives and celebrations for improvements. Parent outreach and education. And data analysis.

Student Enrollment
Enrollment By Student Group

Student Enrollment by Student Groups

Student Groups	Number of Students		
	22-23	23-24	24-25
American Indian or Alaskan Native	0		0
Asian	16	17	14
Black or African American	3	5	1
Decline to state	0	0	0
Filipino	9	6	3
Hispanic/Latino	294	305	296
Native Hawaiian or Other Pacific Islander	3	2	8
Two or More Races	20	20	28
White	103	103	97
	448	458	447

Student Enrollment
Enrollment By Grade Level

Student Enrollment by Grade Level			
Grade Level	Number of Students		
	22-23	23-24	24-25
Kindergarten	75	64	
Grade 1	75	73	70
Grade 2	72	78	75
Grade3	60	69	59
Grade 4	82	67	72
Grade 5	84	80	68
Total Enrollment	448	458	447

Chronic Absenteeism

Student Groups	2024-2025 As of 12/20/2024		Target	
	Count	Rates	2024-25	2025-26
American Indian or Alaskan Native	0	0%		
Asian	1	8%		
Black or African American	0	0%		
Filipino	0	0%		
Declined to State	0	0%		
Hispanic or Latino	71	24%	25%	20%
Native Hawaiian or Other Pacific Islander	2	25%		20%
Two or More Races	4	15%		

Student Groups	Count	Rates		
White	10	10%		
Total	88	20%	20%	15%

| Student Groups | 2024-2025 As of 12/20/2024 | | Target | |
	Count	Rates	2024-25	2025-26
Kindergarten	20	20%	30%	15%
Grade 1	15	22%		17%
Grade 2	13	17%		
Grade 3	9	16%		
Grade 4	16	22%	20%	17%
Grade 5	15	22%		17%
Total	88	20%	20%	15%

Suspension

| Student Groups | 2024-2025 As of 12/20/2024 | | Target | |
	Count	Rates	2024-25	2025-26
Total			0%	0%

| Student Groups | 2024-2025 As of 12/20/2024 | | Target | |
	Count	Rates	2024-25	2025-26
Total			0%	0%

Strategies/Activities

Complete the Strategy/Activity Table with each of your school's strategies/activities. Add additional rows as necessary.

Strategy/ Activity #	Description	Students to be Served	Proposed Expenditures
1.1	The counselor will provide one-on-one and small group support to students who are referred via the MTSS process, self or parent referral, as well as facilitate school wide mindfulness for one minute every morning. The counselors will also support SEL lesson in the classroom using Connections and teacher collaboration. unselor	Available to all students.	79,047 District Funded 20,543 Measure U 5,000 Site Formula Funds
1.2	Funds will be used to pay Teachers and Staff to attend meetings that are held outside of work hours, this includes Leadership Team, School Site Council, PBIS Team and MTSS Team as well as Exceptional Circumstances.	All Students, specifically those who are Chronically Absent or Behavioral Concerns	4,000 Site Formula Funds

1.3	Funds to be used to continue school-wide implementation of PBIS. This includes purchasing prizes for raffles and posters. Every month, we focus on a positive character trait, and students are acknowledged during our monthly student of the month assembly. This year, we will include students with perfect attendance. Every classroom receives a weekly SEL lesson from one of our counselors and a monthly lesson from Project Cornerstone. Continue implementation of Tier 2 PBIS practices to provide targeted support for students who are not successful with Tier 1 supports alone. These supports include additional instruction for key social, emotional, and/or behavioral skills. An important outcome of Tier 2 interventions is to for students to be able to identify their feelings, and use the proper tools to self-regulate. Restorative justice practices are implemented in lieu of suspensions when ever possible. The school counselor works with individual students and small groups to provide conflict resolution circles, outreach and support to families with attendance issues. Our counselor runs Lunch Club on a regular basis. Students that need time to decompress, struggle with friendship, or need a break from the playground are invited to attend. Site funds are used to cover the cost of the materials, calming art projects.	All Students	1,000 Site Formula Funds
1.5	After School Enrichment classes to increase engagement and attendance.	All Students	3,000 Site Formula Funds
1.6	Site and PTA Funds will be used to integrate Enrichment Classes into the school day. 1) A combination of Site and PTA Funds will be used to proved monthly Art in Action lessons to every class. Our site covers the cost of the materials, and our PTA covers the cost of the license, recruits and trains parent volunteers. 2) PTA will fund a full-time garden teacher.	All Students	27,500 Parent-Teacher Association (PTA) None Specified None Specified
1.7	PTA to fund PE+. This program allows for K-5 students to have access to a quality physical fitness program which benefits the whole child. Students in grades 1st- 5th receive 45–50 minutes of PE, two times a week and students in Kindergarten receive 30 minutes of PE twice a week.	All Students	27,000 Parent-Teacher Association (PTA)

1.8	Every grade level is provided with funds to attend at least one field trip. All students in 5th grade are invited to attend Outdoor Ed. Funds are available for families that need extra support.	All Students	20,000 Parent-Teacher Association (PTA) None Specified
1.9	Funds to be used to provide assemblies that represent our students' variety of cultural backgrounds to build pride and a sense of belonging, as well as educational and family events.	All Students	5,456 Measure U None Specified
1.10	Funds to hire yard duty to monitor students before and after school. This will free teachers to meet with grade level teams and parents.	All Students	5,000 Site Formula Funds Parent-Teacher Association (PTA)
1.11	MTSS TOSA will monitor attendance, meet with families and facilitate SST meetings.	All Students, specifically English Language Learners.	52,800 District Funded Measure U

Goals, Strategies, Expenditures and Annual Review

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal 2

Title and Description of School Goal
Broad statement that describes the desired result to which all strategies/activities are directed.

> **English Language Development**
> English Learner students at Henry Ford will progress by a minimum of one level on the ELPAC each school year.

LCAP Goal to which this School Goal is Aligned
LCAP goal to which this school goal is aligned.

> 2. By June of 2027, 55% of 2nd- 8th grade English Learner (EL) students will progress by a minimum of one level on the ELPAC each school year as measured by Summative ELPAC Assessment.
>
> Increase our reclassification rate to 20%.
> Decrease our Long Term English Learner to 10%
>
> Metrics: Reclassification within 5 years of enrollment, summative ELPAC results

Identified Need
A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

> The percentage of students making progress on the English Language Proficiency Assessment (ELPAC) decreased by 1.5% with 38.8% of English Learner students making progress. To support English Learners, Henry Ford will implement targeted Designated English Language Development with fidelity in all grades. The master schedule includes a daily 30-minute block of designated ELD for every grade level. Teachers will use current ELPAC data to create leveled ELD groups and use Language Power to provide ELD.

2023-2024 Summative ELPAC

Grade Level	Overall Performance Level 23-24							
	Number				Percentage			
	Level 1	Level 2	Level 3	Level 4	Level 1	Level 2	Level 3	Level 4
Kindergarten	23	7	9	4	53%	16%	21%	9%
Grade 1	9	8	4	2	39%	35%	17%	9%
Grade 2	4	12	5	4	16%	48%	20%	16%
Grade 3	7	12	9	4	22%	38%	28%	13%
Grade 4	5	6	8	1	25%	30%	40%	5%
Grade 5	3	4	6	9	14%	18%	27%	41%
All Grades	51	49	41	24	31%	30%	25%	15%

* School with All grades EL student count of less than 10 students will have the count hidden for all individual student group to protect student's confidentiality

Reclassification

Grade Level	23-24			24-25 As of 12/20/2024			25-26
	CBEDS EL Enrollment Count	# RFEP Students	% of RFEP Students	CBEDS EL Enrollment Count	# RFEP Students	% of RFEP Students	Target
Kindergarten	41	0	0%	33	1	3%	
Grade 1	21	1	5%	31	3	10%	
Grade 2	27	2	7%	20	2	10%	15%
Grade 3	32	3	9%	26	4	15%	
Grade 4	23	2	9%	34	4	12%	15%
Grade 5	22	2	9%	21	1	5%	10%
All Grades	166	10	6%	165	15	9%	15%

* School with All grades EL student count of less than 10 students will have the count hidden for all individual student group to protect student's confidentiality

Long term English Learner (LTEL)

Grade Level	24-25			2024-2025	2025-2026
	# of EL	# of LTEL	% of LTEL	Target for 24-25	Target for 25-26
Kindergarten	33	0	0%		
Grade 1	30	0	0%		
Grade 2	18	0	0%		
Grade 3	23	0	0%		
Grade 4	29	3	10%		
Grade 5	22	15	68%		8%
All Grades	155	18	12%	20%	10%

Note: Criteria for Long Term English Learner calculation: student has been an English learner for at least 5 years (grade 3 and up)

EL Level Growth

Grade Level	Percentage of students who increase at least 1 ELPAC level	
	22-23	23-24
Grade 1	27%	31%
Grade 2	16%	61%
Grade 3	31%	48%
Grade 4	42%	33%
Grade 5	24%	76%
All Grades	27%	52%

Strategies/Activities

Complete the Strategy/Activity Table with each of your school's strategies/activities. Add additional rows as necessary.

Strategy/ Activity #	Description	Students to be Served	Proposed Expenditures
2.1	Henry Ford Teachers will continue to use assessment data to create leveled groups and the newly adopted supplemental D-ELD Curriculum, Language Power, to provide targeted, small group, English Language instruction 30 minutes per day. There is no cost to this goal.	English Language Learners	
2.2	Every English Learner (EL) student will receive Integrated ELD. Teachers will integrate ELD into their daily lessons. Teachers will monitor progress on a regular basis using ELPAC results and curriculum based assessments. There is no cost to this goal.	English Language Learners	0 None Specified
2.3	Title 1 to be used to hire a .6 FTE Newcomer IA. Students who have been in the country less than one year will receive small group instruction for 45 minutes a day using district adopted materials (Benchmark Hello and Benchmark Rigor) as well daily, ongoing support in the classroom. Additionally, all upper grade newcomers will receive targeted phonics instruction during WIN. Students will be assessed every 6 to 8 weeks and instruction will be adjusted depending on the results.	Newcomers	61,211 Title I 6,000 Site Formula Funds
2.4	Site funds will be used to purchase computers to lend to families for at home learning.	All English Language Learners	5,728 Measure U

Goals, Strategies, Expenditures and Annual Review

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal 3

Title and Description of School Goal
Broad statement that describes the desired result to which all strategies/activities are directed.

Language Arts and Mathematics
Henry Ford students will make at least one year's growth in ELA and Math. Students currently scoring more than 1 year below grade level in ELA and/or Math will make 1.5 years of growth each year in order to accelerate progress and close the opportunity gap.

LCAP Goal to which this School Goal is Aligned
LCAP goal to which this school goal is aligned.

By June of 2027, all RCSD students will increase at least 4% annually in ELA and Math on i-Ready, the district's local assessment program.

English learner students in grades 3-8 will increase in meeting or exceeding the standard in ELA to 20% and in Math to 16% on the CAASPP, the state assessment program.

Metrics: iReady and CAASPP

Identified Need
A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

Based on the CA Dashboard results, students maintained growth in ELA and made a 4.4 points increase in Math. Our subgroup focus for both ELA and Math will be students with disabilities.

iReady - Reading

Grade	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Grade 1	66	48%		53%
Grade 2	21	52%	90%	57%
Grade 3	57	61%	91%	65%
Grade 4	70	47%	83%	52%
Grade 5	25	44%	82%	50%
All Grades	239	51%	86%	55%

EL Status	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
ELL - Yes	89	17%	81%	22%
ELL - No	147	73%	89%	78%

Special Education Status	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Special Education - Yes	51	24%	78%	30%
Special Education - No	185	59%	89%	65%

Ethnicity	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Asian	6	100%	100%	100%
Hispanic/Latino	169	42%	83%	46%%
Native Hawaiian or Other Pacific Islander	4	50%	100%	54%%
White	41	73%	96%	77%

iReady - Mathematics

Grade	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Grade 1	59	37%	94%	42%
Grade 2	31	32%	90%	36%
Grade 3	57	47%	98%	52%
Grade 4	69	48%	95%	53%
Grade 5	70	37%	77%	45%
All Grades	286	41%	90%	45%

EL Status	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
ELL - Yes	105	14%	91%	19%
ELL - No	181	57%	90%	62%

Special Education Status	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Special Education - Yes	49	16%	87%	20%

Ethnicity	2024-2025			
	Spring 2025 # students tested	Spring 2025 % of students on or above level	Spring 2025 % of students meeting 4% growth target	Spring 2026 Target % of students on or above level
Asian		17%	57%	20%

CAASPP-Language Arts
Count and Percentage are based on number of students who met or exceeded standard

Grade	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Grade 3	61	34	55%	72	35	49%		
Grade 4	79	34	43%	65	30	46%		
Grade 5	87	35	40%	82	35	43%		
All Grades	227	103	45%	219	100	46%	50%	50%

EL Status	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
ELL - Yes	70	6	9%	72	9	13%	15%	20%
ELL - No	156	97	62%	147	91	62%	65%	67%

LTEL	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
LTEL - Yes	N/A	N/A	N/A	1	0	0%		
LTEL - No	N/A	N/A	N/A	71	9	13%	15%	18%

Special Education Status	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
SPED - Yes	44	6	14%	39	0	0%	29%	25%
SPED - No	182	97	53%	180	100	56%	55%	60%

Ethnicity	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Asian	*	*	*	8	6	75%		
Black or African American	*	*	*	4	1	25%		
Filipino	*	*	*	2	2	100%		
Hispanic/ Latino	165	65	39%	159	62	39%	44%	45%
Native Hawaiian or Other Pacific Islander	*	*	*	0				
Two or More Races	*	*	*	7	7	100%		
White	41	25	61%	39	22	56%	65%	60%

Homeless	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Yes Homeless	*	*	*	1	0	0%		
Not Homeless	223	103	46%	218	100	46%	50%	50%

CAASPP-Math
Count and Percentage are based on number of students who met or exceeded standard

Grade	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Grade 3	61	37	60%	72	39	54%		
Grade 4	83	33	39%	66	29	44%		
Grade 5	88	22	25%	83	17	20%		
All Grades	232	92	40%	221	85	38%	45%	45%

EL Status	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
ELL - Yes	75	11	15%	74	13	18%	20%	25%
ELL - No	156	80	51%	147	72	49%	55%	55%

LTEL	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
LTEL - Yes	N/A	N/A	N/A	1	0	0%		
LTEL - No	N/A	N/A	N/A	73	13	18%	15%	23%

Special Education Status	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
SPED - Yes	44	4	9%	39	0	0%	14%	20%
SPED - No	183	87	48%	182	85	47%	50%	55%

Ethnicity	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Asian	*	*	*	8	5	63%		
Black or African American	*	*	*	4	0	0%		
Filipino	*	*	*	2	2	100%		
Hispanic/ Latino	166	55	33%	161	55	34%	35%	40%
Native Hawaiian or Other Pacific Islander	*	*	*					
Two or More Races	*	*	*	7	6	86%		
White	41	27	66%	39	17	44%	50%	50%

Homeless	2022-2023			2023-2024				
	22-23 Number of students tested	22-23 Count	22-23 Percentage	23-24 Number of students tested	23-24 Count	23-24 Percentage	23-24 Target %	24-25 Target %
Yes Homeless	*	*	*	1	0	0%		
Not Homeless	224	91	41%	220	85	39%	45%	45%

Strategies/Activities

Complete the Strategy/Activity Table with each of your school's strategies/activities. Add additional rows as necessary.

Strategy/ Activity #	Description	Students to be Served	Proposed Expenditures
3.1	Site funds to be used to hire a 1.0FTE Reading Resource Teacher to provide reading support for students who are below grade level in reading.	All students, specifically English Learners.	117,200 District Funded 60,000 Measure U
3.2	Dedicated funds to hire an MTSS TOSA to oversee the Multiple Tier Systems of Support process for the 2025-26 school year.	All students, specifically English Learners.	25,000 Measure U
3.3	Measure U funds for substitutes to provide classroom teachers with release time to review data, create learning goals and monitor progress.	All students, specifically English Learners	30,000 Measure U
3.4	Prop 28 used to hire a .5 FTE Steam teacher. Integrating the arts into the school day increases engagement and attendance. 23% of funds from Prop 28 to be used to purchase items from district recommended materials from the STEAM List.	All Students	65,613 Prop. 28 8,947 Prop. 28
3.5	Site funds to be used to cover of copy paper, construction and poster paper and classroom supplies and reimbursements.	All Students	22,000 Site Formula Funds
3.7	Funds to be used to update and replace classroom devices and subscriptions.	All Studentes	6,916 Site Formula Funds 0 None Specified 0 None Specified

3.8	Site Discretionary funds to be used to cover the maintenance license for our two copy machines.	All Students	21,627 D100
			None Specified
3.9	Revise RSP schedule to maximize student support and align pull-out with IEP goals.	Students with disabilities.	None Specified
			None Specified
3.10	Professional Learning Communities Teachers to meet every six to eight weeks to set SMART Goals, monitor student growth, instruction and share best practices.	All Students	None Specified

Budget Summary

Complete the table below. Schools may include additional information. Adjust the table as needed. The Budget Summary is required for schools funded through the ConApp, and/or that receive funds from the LEA for Comprehensive Support and Improvement (CSI).

Budget Summary

Description	Amount
Total Funds Provided to the School Through the Consolidated Application	$0
Total Federal Funds Provided to the School from the LEA for CSI	$0
Total Funds Budgeted for Strategies to Meet the Goals in the SPSA	$680,588.00

Other Federal, State, and Local Funds

List the additional Federal programs that the school is including in the schoolwide program. Adjust the table as needed. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.

Federal Programs	Allocation ($)
Title I	$61,211.00

Subtotal of additional federal funds included for this school: $61,211.00

List the State and local programs that the school is including in the schoolwide program. Duplicate the table as needed.

State or Local Programs	Allocation ($)
D100	$21,627.00
District Funded	$249,047.00
Measure U	$146,727.00
None Specified	$0.00
Parent-Teacher Association (PTA)	$74,500.00
Prop. 28	$74,560.00
Site Formula Funds	$52,916.00

Subtotal of state or local funds included for this school: $619,377.00

Total of federal, state, and/or local funds for this school: $680,588.00

School Site Council Membership

California Education Code describes the required composition of the School Site Council (SSC). The SSC shall be composed of the principal and representatives of: teachers selected by teachers at the school; other school personnel selected by other school personnel at the school; parents of pupils attending the school selected by such parents; and, in secondary schools, pupils selected by pupils attending the school. The current make-up of the SSC is as follows:

1 School Principal

3 Classroom Teachers

1 Other School Staff

5 Parent or Community Members

Name of Members	Role
Jennifer Knopf	Principal
Maryann Nakhla	Other School Staff
Steve Borg	Classroom Teacher
Amy Barstad	Classroom Teacher
Shaunna Ingersoll	Other School Staff
Courtney Rogerson	Parent or Community Member
George Rodriguez	Parent or Community Member
Mimi Turner	Parent or Community Member
Abraham Frailey	Parent or Community Member
Chuck Walter	Parent or Community Member

At elementary schools, the school site council must be constituted to ensure parity between (a) the principal, classroom teachers, and other school personnel, and (b) parents of students attending the school or other community members. Classroom teachers must comprise a majority of persons represented under section (a). At secondary schools there must be, in addition, equal numbers of parents or other community members selected by parents, and students. Members must be selected by their peer group.

Recommendations and Assurances

The School Site Council (SSC) recommends this school plan and proposed expenditures to the district governing board for approval and assures the board of the following:

The SSC is correctly constituted and was formed in accordance with district governing board policy and state law.

The SSC reviewed its responsibilities under state law and district governing board policies, including those board policies relating to material changes in the School Plan for Student Achievement (SPSA) requiring board approval.

The SSC sought and considered all recommendations from the following groups or committees before adopting this plan:

Signature	Committee or Advisory Group Name
	English Learner Advisory Committee
	Other: Leadership Team

The SSC reviewed the content requirements for school plans of programs included in this SPSA and believes all such content requirements have been met, including those found in district governing board policies and in the local educational agency plan.

This SPSA is based on a thorough analysis of student academic performance. The actions proposed herein form a sound, comprehensive, coordinated plan to reach stated school goals to improve student academic performance.

This SPSA was adopted by the SSC at a public meeting on May 28, 2024.

Attested:

J. Knopf	Principal, Jennifer Knopf on April 2, 2025
[signature]	SSC Chairperson, Courtney Rogerson on April 2, 2025

Instructions

The School Plan for Student Achievement (SPSA) is a strategic plan that maximizes the resources available to the school while minimizing duplication of effort with the ultimate goal of increasing student achievement. SPSA development should be aligned with and inform the Local Control and Accountability Plan process.

The SPSA consolidates all school-level planning efforts into one plan for programs funded through the consolidated application (ConApp), and for federal school improvement programs, including schoolwide programs, Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), and Additional Targeted Support and Improvement (ATSI), pursuant to California Education Code (EC) Section 64001 and the Elementary and Secondary Education Act as amended by the Every Student Succeeds Act (ESSA). This template is designed to meet schoolwide program planning requirements. It also notes how to meet CSI, TSI, or ATSI requirements, as applicable.

California's ESSA State Plan supports the state's approach to improving student group performance through the utilization of federal resources. Schools use the SPSA to document their approach to maximizing the impact of federal investments in support of underserved students. The implementation of ESSA in California presents an opportunity for schools to innovate with their federally-funded programs and align them with the priority goals of the school and the LEA that are being realized under the state's Local Control Funding Formula (LCFF).

The LCFF provides schools and LEAs flexibility to design programs and provide services that meet the needs of students in order to achieve readiness for college, career, and lifelong learning. The SPSA planning process supports continuous cycles of action, reflection, and improvement. Consistent with EC 65001, the Schoolsite Council (SSC) is required to develop and annually review the SPSA, establish an annual budget, and make modifications to the plan that reflect changing needs and priorities, as applicable.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

The SPSA template meets the requirements of schoolwide planning (SWP). Each section also contains a notation of how to meet CSI, TSI, or ATSI requirements.

For additional questions or technical assistance related to LEA and school planning, please contact the Local Agency Systems Support Office, at LCFF@cde.ca.gov.

For programmatic or policy questions regarding Title I schoolwide planning, please contact the local educational agency, or the CDE's Title I Policy and Program Guidance Office at TITLEI@cde.ca.gov.

For questions or technical assistance related to meeting federal school improvement planning requirements (for CSI, TSI, and ATSI), please contact the CDE's School Improvement and Support Office at SISO@cde.ca.gov.

Purpose and Description

Schools identified for Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), or Additional Targeted Support and Improvement (ATSI) must respond to the following prompts. A school that has not been identified for CSI, TSI, or ATSI may delete the Purpose and Description prompts.

Purpose

Briefly describe the purpose of this plan by selecting from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement)

Description

Briefly describe the school's plan for effectively meeting ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Stakeholder Involvement

Meaningful involvement of parents, students, and other stakeholders is critical to the development of the SPSA and the budget process. Schools must share the SPSA with school site-level advisory groups, as applicable (e.g., English Learner Advisory committee, student advisory groups, tribes and tribal organizations present in the community, as appropriate, etc.) and seek input from these advisory groups in the development of the SPSA.

The Stakeholder Engagement process is an ongoing, annual process. Describe the process used to involve advisory committees, parents, students, school faculty and staff, and the community in the development of the SPSA and the annual review and update.

[This section meets the requirements for TSI and ATSI.]

[When completing this section for CSI, the LEA shall partner with the school in the development and implementation of this plan.]

Resource Inequities

Schools eligible for CSI or ATSI must identify resource inequities, which may include a review of LEA- and school-level budgeting as a part of the required needs assessment. Identified resource inequities must be addressed through implementation of the CSI or ATSI plan. Briefly identify and describe any resource inequities identified as a result of the required needs assessment and summarize how the identified resource inequities are addressed in the SPSA.

[This section meets the requirements for CSI and ATSI. If the school is not identified for CSI or ATSI this section is not applicable and may be deleted.]

Goals, Strategies, Expenditures, & Annual Review

In this section a school provides a description of the annual goals to be achieved by the school. This section also includes descriptions of the specific planned strategies/activities a school will take to meet the identified goals, and a description of the expenditures required to implement the specific strategies and activities.

Goal

State the goal. A goal is a broad statement that describes the desired result to which all strategies/activities are directed. A goal answers the question: What is the school seeking to achieve?

It can be helpful to use a framework for writing goals such the S.M.A.R.T. approach. A S.M.A.R.T. goal is one that is **S**pecific, **M**easurable, **A**chievable, **R**ealistic, and **T**ime-bound. A level of specificity is needed in order to measure performance relative to the goal as well as to assess whether it is reasonably achievable. Including time constraints, such as milestone dates, ensures a realistic approach that supports student success.

A school may number the goals using the "Goal #" for ease of reference.

[When completing this section for CSI, TSI, and ATSI, improvement goals shall align to the goals, actions, and services in the LEA LCAP.]

Identified Need

Describe the basis for establishing the goal. The goal should be based upon an analysis of verifiable state data, including local and state indicator data from the California School Dashboard (Dashboard) and data from the School Accountability Report Card, including local data voluntarily collected by districts to measure pupil achievement.

[Completing this section fully addresses all relevant federal planning requirements]

Annual Measurable Outcomes

Identify the metric(s) and/or state indicator(s) that the school will use as a means of evaluating progress toward accomplishing the goal. A school may identify metrics for specific student groups. Include in the baseline column the most recent data associated with the metric or indicator available at the time of adoption of the SPSA. The most recent data associated with a metric or indicator includes data reported in the annual update of the SPSA. In the subsequent Expected Outcome column, identify the progress the school intends to make in the coming year.

[When completing this section for CSI the school must include school-level metrics related to the metrics that led to the school's identification.]

[When completing this section for TSI/ATSI the school must include metrics related to the specific student group(s) that led to the school's identification.]

Strategies/Activities

Describe the strategies and activities being provided to meet the described goal. A school may number the strategy/activity using the "Strategy/Activity #" for ease of reference.

Planned strategies/activities address the findings of the needs assessment consistent with state priorities and resource inequities, which may have been identified through a review of the local educational agency's budgeting, its local control and accountability plan, and school-level budgeting, if applicable.

[When completing this section for CSI, TSI, and ATSI, this plan shall include evidence-based interventions and align to the goals, actions, and services in the LEA LCAP.]

[When completing this section for CSI and ATSI, this plan shall address through implementation, identified resource inequities, which may have been identified through a review of LEA- and school-level budgeting.]

Students to be Served by this Strategy/Activity

Indicate in this box which students will benefit from the strategies/activities by indicating "All Students" or listing one or more specific student group(s) to be served.

[This section meets the requirements for CSI.]

[When completing this section for TSI and ATSI, at a minimum, the student groups to be served shall include the student groups that are consistently underperforming, for which the school received the TSI or ATSI designation. For TSI, a school may focus on all students or the student group(s) that led to identification based on the evidence-based interventions selected.]

Proposed Expenditures for this Strategy/Activity

For each strategy/activity, list the amount(s) and funding source(s) for the proposed expenditures for the school year to implement these strategies/activities. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal, identify the Title and Part, as applicable), Other State, and/or Local.

Proposed expenditures that are included more than once in a SPSA should be indicated as a duplicated expenditure and include a reference to the goal and strategy/activity where the expenditure first appears in the SPSA. Pursuant to Education Code, Section 64001(g)(3)(C), proposed expenditures, based on the projected resource allocation from the governing board or governing body of the LEA, to address the findings of the needs assessment consistent with the state priorities including identifying resource inequities which may include a review of the LEA's budgeting, its LCAP, and school-level budgeting, if applicable.

[This section meets the requirements for CSI, TSI, and ATSI.]

[NOTE: Federal funds for CSI shall not be used in schools identified for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]

Annual Review

In the following Analysis prompts, identify any material differences between what was planned and what actually occurred as well as significant changes in strategies/activities and/ or expenditures from the prior year. This annual review and analysis should be the basis for decision-making and updates to the plan.

Analysis

Using actual outcome data, including state indicator data from the Dashboard, analyze whether the planned strategies/activities were effective in achieving the goal. Respond to the prompts as instructed. Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal the Annual Review section is not required and this section may be deleted.

- Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

- Briefly describe any major differences between either/or the intended implementation or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

- Describe any changes that will be made to the goal, expected annual measurable outcomes, metrics/indicators, or strategies/activities to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard, as applicable. Identify where those changes can be found in the SPSA.

[When completing this section for CSI, TSI, or ATSI, any changes made to the goals, annual measurable outcomes, metrics/indicators, or strategies/activities, shall meet the CSI, TSI, or ATSI planning requirements. CSI, TSI, and ATSI planning requirements are listed under each section of the Instructions. For example, as a result of the Annual Review and Update, if changes are made to a goal(s), see the Goal section for CSI, TSI, and ATSI planning requirements.]

Budget Summary

In this section a school provides a brief summary of the funding allocated to the school through the ConApp and/or other funding sources as well as the total amount of funds for proposed expenditures described in the SPSA. The Budget Summary is required for schools funded through the ConApp and that receive federal funds for CSI. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.
From its total allocation for CSI, the LEA may distribute funds across its schools that meet the criteria for CSI to support implementation of this plan. In addition, the LEA may retain a portion of its total allocation to support LEA-level expenditures that are directly related to serving schools eligible for CSI.

Budget Summary

A school receiving funds allocated through the ConApp should complete the Budget Summary as follows:

- Total Funds Provided to the School Through the Consolidated Application: This amount is the total amount of funding provided to the school through the ConApp for the school year. The school year means the fiscal year for which a SPSA is adopted or updated.

- Total Funds Budgeted for Strategies to Meet the Goals in the SPSA: This amount is the total of the proposed expenditures from all sources of funds associated with the strategies/activities reflected in the SPSA. To the extent strategies/activities and/or proposed expenditures are listed in the SPSA under more than one goal, the expenditures should be counted only once.

A school receiving federal funds for CSI should complete the Budget Summary as follows:

- Total Federal Funds Provided to the School from the LEA for CSI: This amount is the total amount of funding provided to the school from the LEA.

[NOTE: Federal funds for CSI shall not be used in schools eligible for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]

Appendix A: Plan Requirements

Schoolwide Program Requirements

This School Plan for Student Achievement (SPSA) template meets the requirements of a schoolwide program plan. The requirements below are for planning reference.

A school that operates a schoolwide program and receives funds allocated through the ConApp is required to develop a SPSA. The SPSA, including proposed expenditures of funds allocated to the school through the ConApp, must be reviewed annually and updated by the SSC. The content of a SPSA must be aligned with school goals for improving student achievement.

Requirements for Development of the Plan

I. The development of the SPSA shall include both of the following actions:

A. Administration of a comprehensive needs assessment that forms the basis of the school's goals contained in the SPSA.

1. The comprehensive needs assessment of the entire school shall:

a. Include an analysis of verifiable state data, consistent with all state priorities as noted in Sections 52060 and 52066, and informed by all indicators described in Section 1111(c)(4)(B) of the federal Every Student Succeeds Act, including pupil performance against state-determined long-term goals. The school may include data voluntarily developed by districts to measure pupil outcomes (described in the Identified Need); and

b. Be based on academic achievement information about all students in the school, including all groups under §200.13(b)(7) and migratory children as defined in section 1309(2) of the ESEA, relative to the State's academic standards under §200.1 to—

i. Help the school understand the subjects and skills for which teaching and learning need to be improved; and

ii. Identify the specific academic needs of students and groups of students who are not yet achieving the State's academic standards; and

iii. Assess the needs of the school relative to each of the components of the schoolwide program under §200.28.

iv. Develop the comprehensive needs assessment with the participation of individuals who will carry out the schoolwide program plan.

v. Document how it conducted the needs assessment, the results it obtained, and the conclusions it drew from those results.

B. Identification of the process for evaluating and monitoring the implementation of the SPSA and progress towards accomplishing the goals set forth in the SPSA (described in the Expected Annual Measurable Outcomes and Annual Review and Update).

Requirements for the Plan

II. The SPSA shall include the following:

A. Goals set to improve pupil outcomes, including addressing the needs of student groups as identified through the needs assessment.

B. Evidence-based strategies, actions, or services (described in Strategies and Activities)

1. A description of the strategies that the school will be implementing to address school needs, including a description of how such strategies will--

   a. provide opportunities for all children including each of the subgroups of students to meet the challenging state academic standards

   b. use methods and instructional strategies that:

      i. strengthen the academic program in the school,

      ii. increase the amount and quality of learning time, and

      iii. provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education.

   c. Address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards, so that all students demonstrate at least proficiency on the State's academic standards through activities which may include:

      i. strategies to improve students' skills outside the academic subject areas;

      ii. preparation for and awareness of opportunities for postsecondary education and the workforce;

      iii. implementation of a schoolwide tiered model to prevent and address problem behavior;

      iv. professional development and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data; and

      v. strategies for assisting preschool children in the transition from early childhood education programs to local elementary school programs.

C. Proposed expenditures, based on the projected resource allocation from the governing board or body of the local educational agency (may include funds allocated via the ConApp, federal funds for CSI, any other state or local funds allocated to the school), to address the findings of the needs assessment consistent with the state priorities, including identifying resource inequities, which may include a review of the LEAs budgeting, it's LCAP, and school-level budgeting, if applicable (described in Proposed Expenditures and Budget Summary). Employees of the schoolwide program may be deemed funded by a single cost objective.

D. A description of how the school will determine if school needs have been met (described in the Expected Annual Measurable Outcomes and the Annual Review and Update).

1. Annually evaluate the implementation of, and results achieved by, the schoolwide program, using data from the State's annual assessments and other indicators of academic achievement;

2. Determine whether the schoolwide program has been effective in increasing the achievement of students in meeting the State's academic standards, particularly for those students who had been furthest from achieving the standards; and

3. Revise the plan, as necessary, based on the results of the evaluation, to ensure continuous improvement of students in the schoolwide program.

E. A description of how the school will ensure parental involvement in the planning, review, and improvement of the schoolwide program plan (described in Stakeholder Involvement and/or Strategies/Activities).

F. A description of the activities the school will include to ensure that students who experience difficulty attaining proficient or advanced levels of academic achievement standards will be provided with effective, timely additional support, including measures to

1. Ensure that those students' difficulties are identified on a timely basis; and

2. Provide sufficient information on which to base effective assistance to those students.

G. For an elementary school, a description of how the school will assist preschool students in the successful transition from early childhood programs to the school.

H. A description of how the school will use resources to carry out these components (described in the Proposed Expenditures for Strategies/Activities).

I. A description of any other activities and objectives as established by the SSC (described in the Strategies/Activities).

Authority Cited: S Title 34 of the Code of Federal Regulations (34 CFR), sections 200.25-26, and 200.29, and sections-1114(b)(7)(A)(i)-(iii) and 1118(b) of the ESEA. EC sections 6400 et. seq.

Appendix B:

Plan Requirements for School to Meet Federal School Improvement Planning Requirements

For questions or technical assistance related to meeting Federal School Improvement Planning Requirements, please contact the CDE's School Improvement and Support Office at SISO@cde.ca.gov.

Comprehensive Support and Improvement

The LEA shall partner with stakeholders (including principals and other school leaders, teachers, and parents) to locally develop and implement the CSI plan for the school to improve student outcomes, and specifically address the metrics that led to eligibility for CSI (Stakeholder Involvement).

The CSI plan shall:

1. Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable);

2. Include evidence-based interventions (Strategies/Activities, Annual Review and Update, as applicable) (For resources related to evidence-based interventions, see the U.S. Department of Education's "Using Evidence to Strengthen Education Investments" at https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf);

3. Be based on a school-level needs assessment (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and

4. Identify resource inequities, which may include a review of LEA- and school-level budgeting, to be addressed through implementation of the CSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities; and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(A), 1003(i), 1111(c)(4)(B), and 1111(d)(1) of the ESSA.

Targeted Support and Improvement

In partnership with stakeholders (including principals and other school leaders, teachers, and parents) the school shall develop and implement a school-level TSI plan to improve student outcomes for each subgroup of students that was the subject of identification (Stakeholder Involvement).

The TSI plan shall:

1. Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and

2. Include evidence-based interventions (Planned Strategies/Activities, Annual Review and Update, as applicable). (For resources related to evidence-based interventions, see the U.S. Department of Education's "Using Evidence to Strengthen Education Investments" https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf.)

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B) and 1111(d)(2) of the ESSA.

Additional Targeted Support and Improvement

A school identified for ATSI shall:

1. Identify resource inequities, which may include a review of LEA- and school-level budgeting, which will be addressed through implementation of its TSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities, and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B), and 1111(d)(2)(c) of the ESSA.

Single School Districts and Charter Schools Identified for School Improvement

Single school districts (SSDs) or charter schools that are identified for CSI, TSI, or ATSI, shall develop a SPSA that addresses the applicable requirements above as a condition of receiving funds (EC Section 64001[a] as amended by Assembly Bill [AB] 716, effective January 1, 2019).

However, a SSD or a charter school may streamline the process by combining state and federal requirements into one document which may include the local control and accountability plan (LCAP) and all federal planning requirements, provided that the combined plan is able to demonstrate that the legal requirements for each of the plans is met (EC Section 52062[a] as amended by AB 716, effective January 1, 2019).

Planning requirements for single school districts and charter schools choosing to exercise this option are available in the LCAP Instructions.

Authority Cited: EC sections 52062(a) and 64001(a), both as amended by AB 716, effective January 1, 2019.

Appendix C: Select State and Federal Programs

For a list of active programs, please see the following links:
Programs included on the Consolidated Application: https://www.cde.ca.gov/fg/aa/co/
ESSA Title I, Part A: School Improvement: https://www.cde.ca.gov/sp/sw/t1/schoolsupport.asp
Available Funding: https://www.cde.ca.gov/fg/fo/af/

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