

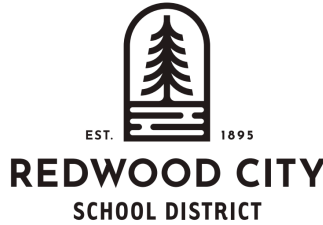
**REDWOOD CITY SCHOOL DISTRICT**

750 Bradford Street • Redwood City • CA 94063 • (650) 423-2200 • FAX: (650) 423-2204

***Mission: RCSD creates a safe and supportive, inspirational and rigorous, joyful and inclusive environment for all learners***

**Board of Education**

David Weekly, President  
Cecilia I. Márquez, Vice President  
Jennifer Ng Kwing King, Clerk  
David Li, Trustee  
Mike Wells, Trustee



**Superintendent**

John R. Baker, Ed.D.

April 22, 2026

Frank Wu, Chief Financial Officer  
KIPP Public Schools Northern California  
1 Kaiser Plaza, Suite 550  
Oakland, CA 94612

Subject: **Second Interim Financial Report – Fiscal Year 2025-26**

Dear Mr. Wu:

The Redwood City School District has examined the Second Interim Financial Report for KIPP Excelencia Community Prep Charter School (KIPP) for fiscal year 2025-26, in accordance with the district’s duties as the chartering authority under Education Code Section 47604.32, to determine, monitor, and assess the charter school’s fiscal position.

Based on the review of the financial statements, the District Superintendent and staff have the following comments/concerns:

**General Fund Financial Report Summary**

The 2025-26 Second Interim Financial Report projects an operating deficit of \$1,258,678 as shown below:

	General Fund – Unrestricted/Restricted	2025-26 First Interim	2025-26 Second Interim
A.	Revenues	\$13,598,518	\$13,916,246
B.	Expenditures	\$14,768,861	\$15,174,924
C.	Excess (Deficiency) of Expenditures over Revenues	<1,170,343>	<1,258,678>
D.	Other Sources/Uses and Transfers	0	0
E.	Total Increase (Decrease) in Fund Balance	<1,170,343>	<1,258,678>
F.	Ending Balance – Unrestricted/Restricted	\$3,875,215	\$3,786,879
G.	Ending Balance – Unrestricted only	\$3,121,527	\$3,033,192

Compared to the 2025-26 First Interim Report, the General Fund revenues increased by \$317,728. While the General Fund expenditure increased by \$406,063.

The General Fund major expenditures changes at the Second Interim include the decreases of \$110,312 in salaries and benefits, and an increase of \$516,828 in Services and Other Operating Expenses.

The total Unrestricted Ending Balance is approximately \$3.03 million or 20% of Unrestricted General Fund expenditures for 2025-26. KIPP is commended for maintaining a reserve level that exceeds the 5% minimum reserve required for economic uncertainties under the Memorandum of Understanding (MOU) with the district.

**Cash Flow Projections**

KIPP submitted its cash flow projections for the 2025-26 and 2026-27 fiscal years. Both fiscal years show positive monthly cash balances, and the totals match the Second Interim Financial Report Revenues and Expenditures.

**Multi-Year Projections (MYP)**

The multi-year projection is one of the most important tools for determining the school's financial position. Almost 3/4 of KIPP's total General Fund revenues come from LCFF funding sources. LCFF revenues are projected to increase in future fiscal years due to the projected increase in KIPP's ADA.

The LCFF-funded Average Daily Attendance (ADA) for the current and subsequent two fiscal years are as follows:

	2025-26	2026-27	2027-28
Enrollment	708	721	729
LCFF-funded ADA	652.93	670.54	673.33
Increase (decrease) from prior year	(4.61)	17.61	2.79

KIPP's attendance rate is projected to be 92.84% of enrollment in 2025-26, 93.06% in 2026-27, and 92.87% in 2027-28. KIPP serves students in grades TK-8.

The chart below summarizes the projected revenues, expenditures, and fund balances each year in the multi-year projections:

General Fund (Unrestricted/Restricted)	2025-26	2026-27	2027-28
Estimated Beginning Balance	\$5,045,557	\$3,786,879	\$3,461,758
Revenues & Other Financing Sources	13,916,246	14,138,894	13,686,316
Expenditures & Other Financing Uses	15,174,924	14,464,016	14,286,159
Net increase (Decrease)	<1,258,678>	<325,121>	<599,842>
Ending Fund Balance- Restricted/Unrestricted	\$3,786,879	\$3,461,758	\$2,861,916
Ending Fund Balance- Unrestricted Only	\$3,033,192	\$2,918,338	\$2,528,763
<i>Fund Balance as a % to Total Expenditures</i>	20%	20%	18%

## CONCLUSION

Based on the District's review of the financial documents submitted, KIPP's 2025-26 Second Interim Financial Report and multi-year projections appear sufficient to meet the charter school's financial obligations for the current and subsequent two fiscal years.

It is highly important to closely monitor the budget and allocate resources wisely to ensure long-term fiscal solvency and stability.

We appreciate the support and cooperation of KIPP's administration and staff.

If you have any questions regarding the district's fiscal oversight or the contents of this letter, please do not hesitate to contact us.

Sincerely,

*Rick Edson*

Rick Edson  
Chief Business Official  
(650) 482-2232

*John R. Baker*

John R. Baker, Ed.D.  
Superintendent  
(650) 482-2230

Cc: Mahreez Berloui, Controller, KIPP Excelencia  
Roshad Lewis, Accounting Manager, KIPP Excelencia  
Ravi Takhar, Finance Manager, KIPP Excelencia  
Luis Perez, Accounting Manager, KIPP Excelencia  
Sarah Sanchez, Associate Director of Operations, KIPP Excelencia  
Francesca D'Amato, Financial Analyst, District Business Service, San Mateo COE  
Rosalie Bowman, Manager, District Business Services, San Mateo COE  
Dhanya Unni, Executive Director, District Business Services, San Mateo COE  
Board of Trustees, Redwood City School District

# Audit trail

## Details

FILE NAME -KIPP 2nd Interim Review Letter - FY 2025-26 - signed.pdf

STATUS ● Signed

STATUS TIMESTAMP 2026/04/23  
00:26:05 UTC

## Activity



oacosta@rcsdk8.net **sent** a signature request to:

- John R. Baker (jbaker@rcsdk8.net)
- Rick Edson (redson@rcsdk8.net)

2026/04/22  
22:43:20 UTC



**Signed** by John R. Baker (jbaker@rcsdk8.net)

2026/04/22  
23:29:46 UTC



**Signed** by Rick Edson (redson@rcsdk8.net)

2026/04/23  
00:26:05 UTC



This document has been signed by all signers and is **complete**

2026/04/23  
00:26:05 UTC

The email address indicated above for each signer may be associated with a Google account, and may either be the primary email address or secondary email address associated with that account.